

Program Portfolio Bachelor of Science in Health Care Management

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Health Care Management Program

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Course Descriptions

HC 352: Critical Thinking for Health Professionals 4.0 Units

This course presents concepts and principles of thinking and decision making including the Wonder, Investigate, Speculate, Evaluate (W.I.S.E) approach. Through application and evaluation, students practice problem solving and investigative, research, and persuasive skills. Emphasis is placed on applying critical thinking skills to practical issues applicable to health care administration, and the evaluation and development of solutions.

HC 400: Leadership in Healthcare Settings 4.0 Units

This course introduces students to theories and approaches to leadership in healthcare. Students will apply leadership theories to scenarios in the healthcare context, and develop the necessary skills to communicate effectively, manage conflict, and lead organizational change.

HC 403: Health Care Law and Ethics 3.0 Units

This course presents an overview of legal and ethical issues facing health care managers. Students will be introduced to legal and policy issues in the dynamic health care environment and explore ethical dilemmas faced by health care managers. Emphasis is placed on developing the skillset to evaluate legal and ethical situations and assess the potential consequences choices have on key stakeholders.

HC 410: Performance Improvement Measures and Methodologies 4.0 Units

This course covers quality assessment and improvement, providing a basis for developing skills in collecting and analyzing data. Students will explore the relationship between measurement and improvement in the healthcare settings. Topics include measure selection, data analysis and interpretation, selecting an improvement methodology, and evaluation of improvement activities.

HC 415: Human Resource Management 4.0 Units

This course presents the major elements of human resource practices, retention, performance evaluation, compensation, education, and succession planning. Students will learn to analyze and evaluate how human resource management is applied in different health care settings. An emphasis is placed on strategic planning for health care organizations using the major elements of human resource management.

HC 420: Management Principles for the Healthcare Professional 4.0 Units

The focus of this course is the application and practices of effective management in the health care setting. Topics include effective supervision, personnel management, budgetary controls, and legal and ethical concerns.

HC 440: Research and Evidence-Based Practice in Healthcare

5.0 Units

This course focuses on the importance of utilizing accepted research methodologies to gather and interpret statistics and other data. Topics also include communicating research findings in evidence-based practice.

HC 450 – Health Care Finance 3.0 Units

The focus of this course is an understanding of the Respiratory Care Practitioner's role in revenue cycle management as well as the rules and regulations that apply to insurance and reimbursement.

HC 470: Research Capstone 5.0 Units

This course will provide students the opportunity to integrate their field of study with their selected area of specialty to research an issue and propose a solution. The student will compose a formal paper that will include a literature review to compare and contrast differing perspectives related to a chosen problem or process in a healthcare facility or department. The student will then compose and deliver a presentation suitable for an interprofessional audience.

ENG 321: Writing for Research 4.0 Units

This course is designed to provide students with the framework necessary for research writing; the course will provide guidance in creating a literary review, allowing students to focus on research pertaining to their discipline of study. The course will outline the research process, APA formatting for research writing, and the literary review process. Students will utilize peer-reviewed journals to synthesize data pertaining to their studies in preparation for their Senior Capstone Project.

HST 301: American Political Thought from Reconstruction to the Present 3.0 Units

The course explores various social, diplomatic, and economic philosophies in American politics from Reconstruction to the Present. Special consideration is given to the development and interconnectedness of the philosophies while also considering their historical context. Students are encouraged to make connections between these philosophies and their own beliefs.

HUM 325: Cross-Cultural Communication 3.0 Units

This course is designed to provide students with a broader understanding of cross-cultural communication theories, styles, and leadership techniques to find success in a diverse, global economy. The course will introduce related texts to help create a cultural worldview for students to apply to their field. The course will outline intercultural theories and techniques used in various fields to allow students to find realistic approaches to everyday situations, as applicable to individual disciplines. Students will analyze and discuss fiction and non-fiction texts from a cross-cultural communications perspective.

PSY 302: Group Dynamics 4.0 Units

This course examines the principles of group dynamics in business, industry, public and private life. In order to develop as effective group participants (whether members or leaders), individuals must understand group dynamics, group process, and group facilitation. In professional settings, individuals are frequently tasked with participating in groups or working as teams. Understanding and applying principles of group dynamics will improve effectiveness and marketability.

STS 301: Introduction to Statistics 4.0 Units

This course will provide a practical foundation in statistical concepts and practice with emphasis on acquiring the skills necessary to collect, interpret, describe and present sample data in a clear and focused manner. This course will cover how to obtain and interpret basic descriptive statistics, and how to calculate commonly used statistics.

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Course Name and Number:	HC352 Critical Thinking for Health Professionals
Total Semester Units:	4.0
Textbook(s): Title:	Becoming a Critical Thinker
Author(s):	L. Fleming Fallon, Jr., J. Begun, & W. Riley
Edition:	8th Edition
ISBN:	9781284180848

Course Description:

This course presents concepts and principles of thinking and decision making including the Wonder, Investigate, Speculate, Evaluate (W.I.S.E) approach. Through application and evaluation, students practice problem solving and investigative, research, and persuasive skills. Emphasis is placed on applying critical thinking skills to practical issues applicable to health care administration, and the evaluation and development of solutions.

Prerequisites: n/a

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Demonstrate the ability to solve a problem by applying the W.I.S.E. approach (Chapters 1, 2).
- 2. Effectively investigate claims and perform best practices for conducting research (Chapter 3).
- 3. Describe errors in thinking and evaluation (Chapters 4, 5).
- 4. Build a sound, persuasive argument (Chapter 6).
- 5. Evaluate information that is received (Chapter 7).

Unit 1 Outcome: Demonstrate the ability to solve a problem by applying the W.I.S.E. approach Provide examples of the six key principles of thinking. Differentiate between a fact and an opinion. Summarize the W.I.S.E. approach. Explain how bias can impede critical thinking. Unit 1 At a Glance Introductions Meet your Instructor and classmates Reading Assignment

Presentation for Points	The Unit 1 graded, interactive Presentation will cover
Reading Companion	Interactive quiz covering
Discussion	
Homework	
Exam	The Unit 1 Exam will cover
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.
Unit 2 Outcome: research.	Effectively investigate claims and employ best practices for conducting
Identify three key a	pproaches to investigation (fundamentals).
Summarize key reso	ources that are useful when conducting a library search.
Describe strategies	that increase the effectiveness of an internet search.
Unit 2 At a Glance	
Reading Assignment	
Presentation for Points	The Unit 2 graded, interactive Presentation will cover
Reading Companion	Interactive quiz covering
Discussion	
Homework	
Exam	The Unit 2 Exam will cover
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.
Unit 3 Outcome: If and evaluation.	Describe the impact of influences and attitudes on errors in thinking
Describe the relatio	nship between intellectual independence and the W.I.S.E. approach
Identify powerful in	fluences on thoughts and attitudes

Provide examples of	stratogies for developing individuality	
Provide examples of strategies for developing individuality		
Give examples of fo	Give examples of four types of errors in thinking	
Unit 3 At a Glance		
Reading Assignment		
Presentation for Points	The Unit 3 graded, interactive Presentation will cover	
Reading Companion	Interactive quiz covering	
Discussion		
Homework		
Exam	The Unit 3 Exam will cover	
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 4 Outcome: Build a sound, persuasive argument.		
Summarize factors that make communication persuasive.		
Identify the steps needed for persuasive writing.		
Describe the steps required for persuasive speaking.		
Explain how to become a productive participant in a group discussion.		
Unit 4 At a Glance		
Reading Assignment		
Presentation for Points	The Unit 4 graded, interactive Presentation will cover	
Reading Companion	Interactive quiz covering	
Discussion		
Homework		
Exam	The Unit 4 Exam will cover	

Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 5 Outcome: E	Unit 5 Outcome: Evaluate information that is received.	
Describe a sound approach for thinking critically about career choices.		
Explain the relations	ship between critical thinking and ethical judgments.	
Provide strategies for	or thinking critically about media.	
Unit 5 At a Glance		
Reading Assignment		
Presentation for Points	The Unit 5 graded, interactive Presentation will cover	
Reading Companion	Interactive quiz covering	
Discussion		
Homework		
Exam	The Unit 5 Exam will cover	
Professionalism	You will showcase professionalism by taking the course survey and with the timely submission of your assignments.	

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Course Name and Number:	HC400 Leadership in Healthcare Settings
Total Semester Units:	4.0
Textbook(s): Title:	Principles of Healthcare Leadership
Author(s):	Bernard J. Healy, Ph.D.
Edition:	8th Edition
ISBN:	9781567938920

Course Description:

This course introduces students to theories and approaches to leadership in healthcare. Students will apply leadership theories to scenarios in the healthcare context, and develop the necessary skills to communicate effectively, manage conflict, and lead organizational change.

Prerequisites: n/a

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Explain how healthcare leadership in the knowledge era differs from leadership in the industrial era (Chapters 1,2).
- 2. Compare and contrast modern leadership theories (Chapter 3).
- 3. Analyze the role of the leader in the modern healthcare environment (Chapters 4-6).
- 4. Summarize leadership behaviors required for change management (Chapters 7, 8).
- 5. Specify the leadership behaviors essential for conflict management (Chapter 9).

Unit 1 Outcome: Explain how leadership in the knowledge era differs from leadership in the industrial era.		
Summarize key cha	Summarize key changes in the healthcare environment.	
Describe the role leaders have in meeting healthcare challenges.		
Identify best practices for leadership.		
Unit 1 At a Glance		
Introductions	Meet your Instructor and classmates	
Reading Assignment		
Presentation for Points	The Unit 1 graded, interactive Presentation will cover	

Reading Companion	Interactive quiz covering	
Discussion		
Homework		
Exam	The Unit 1 Exam will cover	
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 2 Outcome:	Compare and contrast modern leadership theories.	
Differentiate betwee	en management and leadership.	
Summarize key leadership theories.		
Describe key leader	ship skills.	
Unit 2 At a Glance		
Reading Assignment		
Presentation for Points	The Unit 2 graded, interactive Presentation will cover	
Reading Companion	Interactive quiz covering	
Discussion		
Homework		
Exam	The Unit 2 Exam will cover	
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 3 Outcome: Analyze the role of the leader in the modern healthcare environment.		
Explain steps a lead	er can take to elicit creativity from employees	
Describe the relationship between entrepreneurship and innovation in healthcare		
Summarize the importance of establishing trust with all stakeholders		
Examine the process for building and regaining trust		
Unit 3 At a Glance		

Reading Assignment	
Presentation for Points	The Unit 3 graded, interactive Presentation will cover
Reading Companion	Interactive quiz covering
Discussion	
Homework	
Exam	The Unit 3 Exam will cover
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.
Unit 4 Outcome: 9	Summarize leadership behaviors required for change management.
Identify key strateg	ies for changing culture in the healthcare environment.
Summarize how to	determine if a change is needed.
Describe the change	e process.
Explain the leader's	role in the change process.
Unit 4 At a Glance	
Reading Assignment	
Presentation for Points	The Unit 4 graded, interactive Presentation will cover
Reading Companion	Interactive quiz covering
Discussion	
Homework	
Exam	The Unit 4 Exam will cover
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.
Unit 5 Outcome: 9	Specify the leadership behaviors essential to conflict management.
Identify common ca	uses of workplace conflict.

Explain the importance of conflict management.	
<u> </u>	
Apply the steps for conflict management to various sample scenarios.	
Unit 5 At a Glance	
Reading Assignment	
Presentation for Points	The Unit 5 graded, interactive Presentation will cover
Reading Companion	Interactive quiz covering
Discussion	
Homework	
Exam	The Unit 5 Exam will cover
Professionalism	You will showcase professionalism by taking the course survey and with the timely submission of your assignments.

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Course Name and Number:	HC 403 Health Care Law and Ethics
Total Semester Units:	3.0
Textbook(s): Title:	Legal Aspects of Healthcare Administration
Author(s):	George D. Pozgar
Edition:	13th
ISBN:	9781284166828

Course Description: This course presents an overview of legal and ethical issues facing health care managers. Students will be introduced to legal and policy issues in the dynamic health care environment and explore ethical dilemmas faced by health care managers. Emphasis is placed on developing the skillset to evaluate legal and ethical situations and assess the potential consequences choices have on key stakeholders.

Prerequisites: n/a

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Apply an ethical decision-making process to contemporary and complex health care issues.
- 2. Analyze the legal issues encountered by managers in health care settings.
- 3. Explain the importance and process of incident reporting.
- 4. Explain the legal and ethical rights and responsibilities of health care organizations.

Unit 1 Outcome:

CLO 2 Analyze a variety of legal issues encountered by managers in health care settings.

Objective 2.1 Explain the development and sources of law.

Objective 2.2 Compare and contrast the difference between negligence and malpractice.

Objective 2.3 Illustrate the forms of negligence.

Objective 2.4 Identify the difference between intentional torts and negligence.

Unit 1 At a Glance

Introductions	Meet your Instructor and classmates
Reading Assignment	Chapters 2, 3, 4, and 9 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Presentation for Points	The Unit 1 graded, interactive Presentation will cover Chapters 2, 3, 4, and 9 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Reading Companion	Interactive quiz covering Chapters 2, 3, 4, and 9 of <i>Legal Aspects of Healthcare Administration</i> ; 13th Edition.
Discussion	
Homework	
Exam	The Unit 1 Exam will cover Chapters 2, 3, 4, and 9 of <i>Legal Aspects</i> of <i>Healthcare Administration</i> ; 13th Edition.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 2 Outcome:

CLO 1 Apply an ethical decision-making process to contemporary and complex health care issues.

Objective 1.1 Discuss approaches a provider can employ to practice defensive medicine.

Objective 1.2 Identify actions constituting health care fraud and kickbacks.

Objective 1.3 Assess health care providers' actions to identify patient abuse.

Objective 1.4 Assess a hospital's liability for the acts of a physician under contract.

Objective 1.5 Explain the possible defenses and remedies for nonperformance of a contract.

Unit 2 At a Glance

Reading Assignment	Chapters 5, 6, and 7 of <i>Legal Aspects of Healthcare Administration</i> ; 13th Edition.
Presentation for Points	The Unit 2 graded, interactive Presentation will cover Chapters 5, 6, and 7 of Legal Aspects of Healthcare Administration; 13th Edition.
Reading Companion	Interactive quiz covering Chapters 5, 6, and 7 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Discussion	
Homework	

Exam	The Unit 2 Exam will cover Chapters 5, 6, and 7 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 3 Outcome:

CLO 4 Explain the legal and ethical rights and responsibilities of health care organizations.

Objective 4.1 Evaluate the effect of EMTALA on health care organizations.

Objective 4.2 Assess key legal issues arising in patient care settings.

Objective 4.3 Illustrate the significance of accurate and complete medical records.

Objective 4.4 Identify actions resulting in falsified medical records and the consequences.

Objective 4.5 Explain the effect of the Privacy Act of 1974 and Health Insurance Portability and Accountability Act of 1996 on hospital and physician practices.

Unit 3 At a Glance

Reading Assignment	Chapters 12 and 13 of Legal Aspects of Healthcare Administration; 13th Edition.
Presentation for Points	The Unit 3 graded, interactive Presentation will cover Chapters 12 and 13 of Legal Aspects of Healthcare Administration; 13th Edition.
Reading Companion	Interactive quiz covering Chapters 12 and 13 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Discussion	
Homework	
Exam	The Unit 3 Exam will cover Chapters 12 and 13 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 4 Outcome:

CLO 1 Apply an ethical decision-making process to contemporary and complex health care issues.

Objective 1.5 Illustrate approaches to resolving ethical dilemmas.

Objective 1.6 Appraise the role of an ethics committee within a health care organization.

Objective 1.7 Analyze ethical dilemmas from procreation to end of life.

CLO 3 Explain the importance and process of incident reporting.

Objective 3.1 Explain the importance of incident reporting, sentinel events, and the purpose of root cause analyses.

Objective Describe the importance of reporting communicable diseases, adverse drug reactions, and infectious diseases.

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Reading Assignment	Chapters 15, 16, 17, and 18 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Chapters 15, 16, 17, and 18 of <i>Legal Aspects of Healthcare Administration;</i> 13th Edition.
Reading Companion	Interactive quiz covering Chapters 15, 16, 17, and 18 of Legal Aspects of Healthcare Administration; 13th Edition.
Discussion	
Homework	
Exam	The Unit 4 Exam will cover Chapters 15, 16, 17, and 18 of Legal Aspects of Healthcare Administration; 13th Edition.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 5 Outcome:

CLO 4 Explain the rights and responsibilities of health care organizations.

Objective 4.6 Describe employment-at-will.

Objective 4.7 Differentiate between lawful and unlawful discharge of an employee.

Objective 4.8 Appraise the rights of employees.

Objective 4.9 Distinguish the rights and responsibilities of unions and management.

Objective 4.10 Explain the rights of a patient during labor disputes.

Objective 4.11 Describe the purpose of a malpractice insurance policy, including risk categories, and the importance to professionals of carrying professional liability insurance.

Unit 5 At a Glance

Reading Assignment	Chapters 19, 20, and 21 of <i>Legal Aspects of Healthcare</i> Administration; 13th Edition.
Presentation for Points	The Unit 5 graded, interactive Presentation will cover Chapters 19, 20, and 21 of Legal Aspects of Healthcare Administration; 13th Edition.
Reading Companion	Interactive quiz covering Chapters 19, 20, and 21 of <i>Legal Aspects</i> of <i>Healthcare Administration;</i> 13th Edition.
Discussion	
Homework	
Exam	The Unit 5 Exam will cover Chapters 19, 20, and 21 of <i>Legal Aspects</i> of <i>Healthcare Administration;</i> 13th Edition.
Professionalism	You will showcase professionalism by taking the course survey and with the timely submission of your assignments.

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	HC410 Performance Improvement Measures and
Course Name and Numbe	: Methodologies
Total Semester Units:	4.0
Textbook(s): Titl	Advanced Performance Improvements in Healthcare: Principles and Methods
Author(s): Donald Lighter, MD, MBA, FAAP
Editio	1: 1st Edition
ISB	978-0763764494

Course Description:

This course covers quality assessment and improvement, providing a basis for developing skills in collecting and analyzing data. Students will explore the relationship between measurement and improvement in the healthcare settings. Topics include measure selection, data analysis and interpretation, selecting an improvement methodology, and evaluation of improvement activities.

Prerequisites: n/a

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Select metrics to measure current organizational performance.
- 2. Develop a performance improvement methodology fora continuous quality improvement initiative.
- 3. Plan a performance improvement initiative.
- 4. Analyze appropriate metrics of success.

Unit 1 Outcome: Select metrics to measure current organizational performance.

Objective 1.1 Explain the principal approaches to quality improvement in healthcare.

Objective 1.2 Examine the relationships between quality and performance.

Objective 1.3 Illustrate key strategies for selecting a performance improvement project.

Objective 1.4 Identify key steps in team development.

Objective 1.5 Compare and contrast metrics for organizational performance.

Unit 1 At a Glance

Reading Assignment	Chapters 1 and 2 of Advanced Performance Improvement Measures and Methodologies, 1st Edition		
Presentation for Points	The Unit 1 graded, interactive Presentation will cover Chapters 1 and 2 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition		
Reading Companion	Interactive quiz covering Chapters 1 and 2 of Advanced Performance Improvement Measures and Methodologies, 1st Edition		
Discussion			
Homework			
Exam	The Unit 1 Exam will cover Chapters 1 and 2 of Advanced Performance Improvement Measures and Methodologies, 1st Edition		
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.		
	Unit 2 Outcome: Develop a performance improvement methodology for a continuous quality improvement initiative.		
Objective 2.1 Illustr	rate process analysis for a quality improvement project.		
Objective 2.2 Evalu	ate various process analysis tools.		
Objective 2.3 Interp	oret a control chart.		
Objective 2.4 Illustr	rate how to use Statistical Process Control (SPC) analysis.		
Objective 2.5 Analy	ze the barriers of SPC analysis.		
Unit 2 At a Glance			
Reading Assignment	Chapters 3 and 5 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition		
Presentation for Points	The Unit 2 graded, interactive Presentation will cover Chapters 3 and 5 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition		
Reading Companion	Interactive quiz covering Chapters 3 and 5 of Advanced Performance Improvement Measures and Methodologies, 1st Edition		
Discussion			
Homework			
Exam	The Unit 2 Exam will cover Chapters 3 and 5 of Advanced Performance Improvement Measures and Methodologies, 1st Edition		

Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 3 Outcome: Plan a performance improvement initiative		
Objective 3.1 Recognize the principles and application of "Lean" management.		
Objective 3.2 Comp	are and contrast the current state and a desired future state.	
Objective 3.3 Const	ruct a Plan, Do, Study, Act (PDSA) Cycle.	
Unit 3 At a Glance		
Reading Assignment	Chapter 6 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition	
Presentation for Points	The Unit 3 graded, interactive Presentation will cover Chapter 6 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition	
Reading Companion	Interactive quiz covering Chapter 6 of Advanced Performance Improvement Measures and Methodologies, 1st Edition	
Discussion	iscussion	
Homework		
Exam	The Unit 3 Exam will cover Chapter 6 of Advanced Performance Improvement Measures and Methodologies, 1st Edition	
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 4 Outcome: Outline the benefits and estimate the costs of a performance improvement initiative.		
Objective 3.4 Recognize the principles and application of the Six Sigma improvement model.		
Objective 3.5 Explain the process of selecting meaningful solutions.		
Objective 3.6 Describe the importance of a process monitoring plan.		
Unit 4 At a Glance		
Reading Assignment	Chapter 7 of Advanced Performance Improvement Measures and Methodologies, 1st Edition	
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Chapter 7 of Advanced Performance Improvement Measures and Methodologies, 1st Edition	

Reading Companion	Interactive quiz covering Chapter 7 of Advanced Performance Improvement Measures and Methodologies, 1st Edition
Discussion	
Homework	
Exam	The Unit 4 Exam will cover Chapter 7 of Advanced Performance Improvement Measures and Methodologies, 1st Edition
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 5 Outcome: Analyze appropriate metrics of success.

Objective 4.1 Differentiate between structure, process, and outcome measures.

Objective 4.2 Appraise the potential effect an improvement could have on a healthcare system.

Objective 4.3 Give examples of the use of healthcare informatics to support implementation of a performance improvement initiative.

Unit 5 At a Glance

Reading Assignment	Chapter 4 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition
Presentation for Points	The Unit 5 graded, interactive Presentation will cover Chapter 4 of Advanced Performance Improvement Measures and Methodologies, 1 _{st} Edition
Reading Companion	Interactive quiz covering Chapter 4 of Advanced Performance Improvement Measures and Methodologies, 1st Edition
Discussion	
Homework	
Exam	The Unit 5 Exam will cover Chapter 4 of Advanced Performance Improvement Measures and Methodologies, 1st Edition
Professionalism	You will showcase professionalism by taking the course survey and with the timely submission of your assignments.

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Course Name and Number:	HC 415 Human Resource Management
Total Semester Units:	4.0
Textbook(s): Title:	Human Resource Management in Health Care
Author(s):	Charles R. McConnell
Edition:	3rd Edition
ISBN:	9781284155136

Course Description: This course presents the major elements of human resource practices, retention, performance evaluation, compensation, education, and succession planning. Students will learn to analyze and evaluate how human resource management is applied in different health care settings. An emphasis is placed on strategic planning for health care organizations using the major elements of human resource management.

Prerequisites: n/a

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1: Explain the role of Human Resource Management in the health care setting.
- 2: Summarize current regulations, state and federal laws effecting Human Resource Management.
- 3: Evaluate approaches for cultivating a culture of diversity, acceptance and ethical behavior within the health care environment.
- 4: Analyze methods for hiring, selecting, and developing employees.
- 5: Compare and contrast the best practices for appraising, motivating, and handling employee performance.
- 6: Explain the processes of employee termination and management succession.
- 7: Explain ways to maintain a healthy, safe, and inspiring workspace culture.

Unit 1 Outcome:

CLO 1 Appraise the role of Human Resource Management in the health care setting.

Objective 1.1 Illustrate the role of human resources within a health care organization.

Objective 1.2 Describe the relationship between human resources, executive management, and other organizational departments.

Objective 1.3 Identify activities within a department that require human resource practice intervention.

Objective 1.4 Compare and contrast the role of human resource personnel and line managers.

CLO 2 Summarize current regulations, state and federal laws affecting human resource management.

Objective 1.5 Describe the evolution of the regulatory environment within which human resources must work to serve health care organizations.

Objective 1.6 Outline key federal and state human resources laws and regulations.

Unit 1 At a Glance

Introductions	Meet your Instructor and classmates
Reading Assignment	Chapters 1, 2, 3, and 4 of <i>Human Resources Management in Healthcare, 3rd Edition</i>
Presentation for Points	The Unit 1 graded, interactive Presentation will cover Chapters 1, 2, 3, and 4 of <i>Human Resources Management in Healthcare, 3rd Edition</i>
Reading Companion	Interactive quiz covering Chapters 1, 2, 3, and 4 of <i>Human</i> Resources Management in Healthcare, 3rd Edition
Discussion	
Homework	
Exam	The Unit 1 Exam will cover Chapters 1, 2, 3, and 4 of <i>Human Resources Management in Healthcare, 3rd Edition</i>
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 2 Outcome:

CLO 3 Evaluate approaches for cultivating a culture of diversity, acceptance and ethical behavior within the health care environment.

Objective 2.1 Assess the value and importance of employee participation and input.

Objective 2.2 Explain why managers should be visible and accessible to the staff.

Objective 2.3 Conduct a position analysis.

Objective 2.4 Compare and contrast human motivation theories.

Objective 2.5 Differentiate the roles of human resources and department managers in matters of compensation.

Unit 2 At a Glance	
Reading Assignment	Chapters 5, 6, 7, and 8 of <i>Human Resources Management in Healthcare</i> , 3 _{rd} Edition.
Presentation for Points	The Unit 2 graded, interactive Presentation will cover Chapters 5, 6, 7, and 8 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Reading Companion	Interactive quiz covering Chapters 5, 6, 7, and 8 of <i>Human</i> Resources Management in Healthcare, 3rd Edition.
Discussion	
Homework	
Exam	The Unit 2 Exam will cover Chapters 5, 6, 7, and 8 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 3 Outcome:

CLO 4 Analyze methods for hiring, selecting, and developing employees.

Objective 3.1 Compare the traditional approaches of performance appraisal.

Objective 3.2 Recognize the common obstacles to hiring, selecting, and developing employees.

CLO 5 Compare and contrast the best practices for appraising, motivating, and handling employee performance.

Objective 3.3 Explain the importance of employee mentoring and education.

Objective 3.4 Appraise the partnership between human resources and department managers in recruiting employees.

Objective 3.5 Compare and contrast ordinary interviewing and behavioral interviewing.

Unit 3 At a Glance

Reading Assignment	Chapters 9, 11, 12, and 13 of <i>Human Resources Management in Healthcare, 3rd Edition</i>
Presentation for Points	The Unit 3 graded, interactive Presentation will cover Chapters 9, 11, 12, and 13 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Reading	Interactive quiz covering Chapters 9, 11, 12, and 13 of Human

Companion	Resources Management in Healthcare, 3rd Edition.
Discussion	
Homework	
Exam	The Unit 3 Exam will cover Chapters 9, 11, 12, and 13 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 4 Outcome:

CLO 6: Explain the processes of employee termination and management succession.

Objective 4.1 Assess common forms of termination for cause.

Objective 4.1 Differentiate between problems of performance and problems of behavior and the processes to address each.

Objective 4.3 Compare and contrast the roles of human resources and department managers in terminating employees.

Objective 4.4 Explain the arbitration process and the differences between arbitration and mediation.

Objective 4.5 Discuss the importance of complete, properly executed, and appropriately retained documentation.

Objective 4.6 Compare and contrast the effects of social media on human resources and management.

Objective 4.7 Illustrate the process and goals of succession planning.

Unit 4 At a Glance

Reading Assignment	Chapters 10, 14, 15, and 16 of <i>Human Resources Management in Healthcare, 3rd Edition</i> *Need information on outside reading
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Chapters 10, 14, 15, and 16 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Reading Companion	Interactive quiz covering Chapters 10, 14, 15, and 16 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Discussion	

Homework	
Exam	The Unit 4 Exam will cover Chapters 10, 14, 15, and 16 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 5 Outcome:

CLO 7: Explain ways to maintain a healthy, safe, and inspiring workspace culture.

Objective 4.5 Describe the value and importance of preventing employee problems whenever possible.

Objective 4.6 Recognize the importance of creating ergonomic working environments for employees.

Unit 5 At a Glance	
Reading Assignment	Chapters 17, 19, and 21 of <i>Human Resources Management in Healthcare, 3rd Edition</i>
Presentation for Points	The Unit 5 graded, interactive Presentation will cover Chapters 17, 19, and 21 of <i>Human Resources Management in Healthcare, 3rd Edition.</i>
Reading Companion	Interactive quiz covering Chapters 17, 19, and 21 of <i>Human</i> Resources Management in Healthcare, 3rd Edition
Discussion	
Homework	
Exam	The Unit 5 Exam will cover Chapters 17, 19, and 21 of <i>Human Resources Management in Healthcare, 3rd Edition</i>
Professionalism	You will showcase professionalism by taking the course survey and with the timely submission of your assignments.

Course Name and Number:	HC 420 Management Principles for the Healthcare Professional
Total Semester Units:	4.0
Textbook(s): Title:	Managing Health Organizations for Quality and Performance
Author(s):	L. Fleming Fallon, Jr., J. Begun, & W. Riley
Edition:	1st
ISBN:	9781284180848

Course Description:

The focus of this course is the application and practices of effective management in the health care setting. Topics include effective supervision, personnel management, budgetary controls, and legal and ethical concerns.

Prerequisites: n/a

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Describe areas of responsibility given to supervisors in the healthcare setting
- 2. Discuss ethical behavior in the workplace
- 3. Discuss how hiring strategies and techniques create functional departments
- 4. Describe methods of employee evaluation and performance improvement
- 5. Describe Principles of budget development and monitoring
- 6. Discuss techniques to maintain legal compliance as a health care manager

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Presentation for	9%	10	50
Points			
Reading	15%	15	75
Companion			
Discussion	18%	5 (Unit 1 Introductions)	105
		20 (Units 1-5 Discussion)	
Homework/Project	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

Unit Objectives and At a Glance

Unit 1 Outcome: By the end of this Unit, you will be able to summarize the responsibilities given to managers in a healthcare setting.

Understand the responsibilities given to managers in a healthcare setting

Identify the importance of managerial practices in that provide programs and services related to healthcare organizations

Discuss the advantages of applying systems thinking to management

Demonstrate the importance of improving quality and performance

Explain how quality management and quality initiatives contribute to organizational success

Unit 1 At a Glance

Introductions	Meet your Instructor and classmates
Reading Assignment	Chapters 1 and 7 of Managing Health Organizations for Quality and Performance, $1_{\rm st}$ Edition
Presentation	The Unit 1 Presentation will cover Chapters 1 and 7 of Managing Health Organizations for Quality and Performance, 1st Edition
Reading Companion	Interactive quiz covering Chapters 1 and 7 of Managing Health Organizations for Quality and Performance, 1st Edition.
Discussion	Discuss what heath care management entails
Homework	Paper on leadership characteristics
Exam	The Unit 1 Exam will cover the Unit 1 Presentation and Chapters 1 and 7 of Managing Health Organizations for Quality and Performance, 1_{st} Edition.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 2 Outcome: By the end of this Unit, you will be able to describe ethical behavior and expectations in the workplace and techniques to maintain legal compliance as a health care manager.

Understand ethical behavior and expectations in the workplace and techniques to maintain legal compliance as a health care manager

Identify the interdependence of health management and public policy

Describe the US governmental policy-making process

Explain the key distinctive features of health policy in the United States

Identify key policy issues relevant to health management.

Demonstrate the meaning of organizational culture and indicators

Describe common but essential values of organizations in general and health organizations, in

particular: ethics, diversity, safety, learning, collaboration, and service.

Discuss key strategies for culture change

Unit 2 At a Glance

Reading Assignment	Chapters 2 and 9 of Managing Health Organizations for Quality and Performance, 1_{st} Edition
Presentation	The Unit 2 Presentation will cover Chapters 2 and 9 of Managing Health Organizations for Quality and Performance, 1st Edition
Reading Companion	Interactive quiz covering Chapters 2 and 9 of Managing Health Organizations for Quality and Performance, 1 _{st} Edition
Discussion	Discuss ethics in the healthcare setting
Homework	Signature Assignment, Phase 1
Exam	The Unit 2 Exam will cover the Unit 2 Presentation and Chapters 2 and 9 of Managing Health Organizations for Quality and Performance, 1st Edition (Map to CLO 2 & 6)
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 3 Outcome: By the end of this Unit, you will be able to demonstrate hiring strategies, techniques, and employee development.

Understand hiring strategies, techniques, and employee development.

Identify the recruitment process.

Explain compensation and benefits.

Discuss how to retain valued employees.

Explain training and development.

Identify problem employees.

Define Personality Analysis.

Discuss the importance of developing employees.

Identify characteristic features of organizations that encourage employee development.

Unit 3 At a Glance

Reading Assignment	Chapters 8 and 10 of Managing Health Organizations for Quality and Performance, 1st Edition
Presentation	The Unit 3 Presentation will cover Chapters 8 and 10 of Managing Health Organizations for Quality and Performance, 1st Edition
Reading Companion	Interactive quiz covering Chapters 8 and 10 of Managing Health Organizations for Quality and Performance, 1st Edition
Discussion	Discuss different types of personalities a manager may see
Homework	Signature Assignment, Phase 2
Exam	The Unit 3 Exam will cover the Unit 3 Presentation and Chapters 8 and 10 of Managing Health Organizations for Quality and Performance, 1st Edition
Professionalism	You will showcase professionalism by earning and submitting a Graduate Readiness badge and with the timely submission of your assignments.

Unit 4 Outcome: By the end of this Unit, you will be able to demonstrate hiring strategies, techniques, and employee development.

Understand employee evaluations and performance improvement

Discuss the importance of improving organizational performance through performance management, program evaluation, and continuous quality improvement

Explain the Turning Point model of performance management

Identify Turning Point Framework and Performance Management

Dofina	Ra	lancad	Scorecard	4
Dellie	Da	ancea	SCOLECTIO	

Explain a logic model and how it can be used to evaluate and improve programs

Define quality from the perspective of health care delivery and from the perspective of public health

Discuss CQI methods and techniques such as process maps, the Plan-Do-Check-Act cycle, Lean, and Six Sigma

Unit 4 At a Glance

Reading Assignment	Chapter 14 of Managing Health Organizations for Quality and Performance, 1 _{st} Edition
Presentation	The Unit 4 Presentation will cover Chapter 14 of Managing Health Organizations for Quality and Performance, 1st Edition
Reading Companion	Interactive quiz covering Chapter 14 of Managing Health Organizations for Quality and Performance, 1st Edition
Discussion	Discuss the importance of performance management
Homework	Signature Assignment, Phase 3
Exam	The Unit 4 Exam will cover the Unit 4 Presentation and Chapter 14 of Managing Health Organizations for Quality and Performance, $1_{\rm st}$ Edition
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 5 Outcome: By the end of this Unit, you will be able to discuss budget development and monitoring.

Understand budget development and monitoring

Discuss the elements of a business plan

Interpret organizational financial documents

Explain budgets

Explain budget creation

Unit 5 At a Glance

Reading Assignment	Chapter 15 of Managing Health Organizations for Quality and Performance, 1st Edition		
Presentation	The Unit 5 Presentation will cover Chapter 15 of Managing Health Organizations for Quality and Performance, 1st Edition		
Reading Companion	Interactive quiz covering Chapter 15 of Managing Health Organizations for Quality and Performance, 1st Edition		
Discussion	Discuss the different financial sheets		
Homework	PowerPoint presentation explaining budgets		
Exam	The Unit 5 Exam will cover the Unit 5 Presentation and Chapter 15 of Managing Health Organizations for Quality and Performance, $1_{\rm st}$ Edition		
Professionalism	You will showcase professionalism by submitting a screenshot of your completed student survey and with the timely submission of your assignments.		

Course Name and Number:		HC 440 Research and Evidence-Based Practice in Healthcare
Total Semester Units:		5.0
Textbook(s):	Title:	Understanding Research and Evidence Based Practice
	Author(s):	Rebar, C. and Gersch, C.
	Edition:	4th ed.
	ISBN:	978145119107

Course Description:

This course focuses on the importance of utilizing accepted research methodologies to gather and interpret statistics and other data. Topics also include communicating research findings in evidence-based practice.

Prerequisites:

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Describe all components of evidence-based practice and research methodologies.
- 2. Outline key concepts relating to communication processes
- 3. Perform data collection activities pertinent to chosen research methodology
- 4. Identify criteria for locating relevant evidence.
- 5. Compare and contrast descriptive and inferential statistics.
- 6. Describe how evidence-based research-based practices are applied across the healthcare continuum.
- 7. Summarize key attributes in evidence-based practices in treatment, harm and prevention.
- 8. Apply concepts related to implementation and evaluation of best practices.

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Reading Companion	13%	15	75
Presentation for Points	9%	10	50
Discussion	18%	20 (Units 1-5 Discussion) 5 (Unit 1 Introduction)	105
Homework	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

Unit Outcomes and At a Glance

Unit 1 Outcome:

Define components of evidence-based practice to include; structural problems, self-awareness, self-correction, active learning and related outcomes.

Compare and contrast quantitative and qualitative research.

Understand the importance of key evidence-based practice skills.

Examine the ten steps relating to the evidence-based process.

Identify the categories of evidence-based process and apply to various case studies.

Examine the styles of quantitative research and qualitative research

Develop a PICOT question to form the basis of the literature review

Unit 1 At a Glance		
Introductions	Meet your instructor and classmates.	

Presentation for Points

The Unit 1 graded, interactive Presentation will cover **Chapter 1**Evidence-Based Healthcare Using Research in Practice and **Chapter 2** The Research Process: Components and Language of Research Reports of Understanding Research and Evidence Based Practice, 4th Edition

Reading Companion

Interactive quiz covering **Chapter 1** Evidence-Based Healthcare Using Research in Practice and **Chapter 2** The Research Process: Components and Language of Research Reports of Understanding Research and Evidence Based Practice, 4th Edition

Homework Develop a PICOT Question

Project Evidence-Based Research

Exam

The Unit 1 Exam will cover the Unit 1 Presentation and **Chapter 1**Evidence-Based Healthcare Using Research in Practice and **Chapter 2** The Research Process: Components and Language of

	Research Reports of Understanding Research and Evidence Based Practice, 4th Edition		
Professionalism	You will showcase professionalism with the timely submission of your assignments.		
Unit 2 Outcome:			
List the selection	criteria pertaining to patient education.		
Understand the p	rocess of community-centered communication.		
Relate health con	nmunication process to pertinent case studies.		
Develop a PICOT	question used to guide research.		
Explain various re	esearch methods.		
Unit 2 At a Glanc	e		
Reading Assignment	Chapter 3 Discussions and Conclusions, Chapter 4 Descriptive Results, and Chapter 5 Inferential Results of Understanding Research and Evidence Based Practice, 4th Edition		
Presentation for Points	The Unit 2 graded, interactive Presentation will cover Chapter 3 Discussions and Conclusions, Chapter 4 Descriptive Results, and Chapter 5 Inferential Results of Understanding Research and Evidence Based Practice, 4th Edition		
Reading Companion	Interactive quiz covering Chapter 3 Discussions and Conclusions, Chapter 4 Descriptive Results, and Chapter 5 Inferential Results of Understanding Research and Evidence Based Practice, 4th Edition		
Discussion	Differential and Inferential Statistics		
Homework	Phase 1 Signature Assignment: Literature Review		
Project	Boolean Logic Handout		
Exam	The Unit 2 Exam will cover the Unit 2 Presentation and Chapter 3 Discussions and Conclusions, Chapter 4 Descriptive Results, and Chapter 5 Inferential Results of Understanding Research and Evidence Based Practice, 4th Edition		
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.		

				e:

Differentiate between a sample and a population

Compare qualitative and quantitative sampling methods

Identify common errors in reports of samples

Distinguish the strengths and weaknesses of qualitative and quantitative sampling approaches

Describe the purpose of the institutional review board

Explain the purpose of informed consent in research

Unit 3 At a Glance

Reading Assignment	Chapter 6 Samples and Chapter 7 Ethics Understanding Research and Evidence Based Practice, 4th Edition
Presentation for Points	The Unit 3 graded, interactive Presentation will cover Chapter 6 Samples and Chapter 7 Ethics Understanding Research and Evidence Based Practice, 4th Edition
Reading Companion	Interactive quiz covering Chapter 6 Samples and Chapter 7 Ethics Understanding Research and Evidence Based Practice, 4th Edition
Discussion	Sampling Methods
Homework	Signature Assignment Phase 2: Peer Review
Project	Ethics in Research
Exam	The Unit 3 Exam will cover the Unit 3 Presentation and Chapter 6 Samples and Chapter 7 Ethics Understanding Research and Evidence Based Practice, 4th Edition
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 4 Outcome:

Identify errors in data collection in qualitative and quantitative research

Describe methods for constructing the meaning of variables in qualitative and quantitative research

Evalaia common or	erors that assur in a research report			
•	rors that occur in a research report			
Evaluate data colle	ction methods to sampling results			
Explain principles of qualitative and quantitative research design				
Distinguish the diff	erences between rigor and validity			
Unit 4 At a Glanc	e			
Reading Assignment	Chapter 8: Data Collection Methods and Chapter 9: Research Designs: Planning the Study of Understanding Research and Evidence Based Practice, 4th Edition			
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Chapter 8: Data Collection Methods and Chapter 9: Research Designs: Planning the Study of Understanding Research and Evidence Based Practice, 4th Edition			
Reading Companion	Interactive quiz covering Chapter 8: Data Collection Methods and Chapter 9: Research Designs: Planning the Study of Understanding Research and Evidence Based Practice, 4th Edition			
Discussion	Data Collection Methods			
Homework	Signature Assignment Phase 3			
Project	Qualitative Research Methods			
Exam	The Unit 4 Exam will cover the Unit 4 Presentation and Chapter 8: Data Collection Methods and Chapter 9: Research Designs: Planning the Study of Understanding Research and Evidence Based Practice, 4th Edition			
Professionalism	You will showcase professionalism by submitting the student survey and with the timely submission of your assignments.			
Unit 5 Outcome:				
Describe sources c	reating problems in research			
Construct linkages	between the literature review to the study design			
Identify common e	rrors of the background and literature review			
Critically evaluate I	background and literature review sections of a research report for e-based practice			

Explain factors affe	ecting the research process
Analyze and interr	upt the results of research
Unit 5 At a Gland	e
Reading Assignment	Chapter 10: Background and the Research Problem and Chapter 11: The Research Process of Understanding Research and Evidence Based Practice, 4th Edition
Presentation for Points	The Unit 5 graded, interactive Presentation will cover Chapter 10: Background and the Research Problem and Chapter 11: The Research Process of Understanding Research and Evidence Based Practice, 4th Edition
Reading Companion	Interactive quiz covering Chapter 10: Background and the Research Problem and Chapter 11: The Research Process of Understanding Research and Evidence Based Practice, 4th Edition
Discussion	Data Analysis
Homework	Research Reflection
Project	Presentation of Data
Exam	The Unit 5 Exam will cover the Unit 5 Presentation and Chapter 10: Background and the Research Problem and Chapter 11: The Research Process of Understanding Research and Evidence Based Practice, 4th Edition
Professionalism	You will showcase professionalism with the timely submission of your assignments.

Course Name and Number:		HC 450 Health Care Finance
Total Semester Units:		3.0
Textbook(s):	Title:	Healthcare Finance and the Mechanics of Insurance and Reimbursement
	Author(s):	Harrington, Michael K.
	Edition:	1st
	ISBN:	9781284026122

Course Description:

The focus of this course is an understanding of the Respiratory Care Practitioner's role in revenue cycle management as well as the rules and regulations that apply to insurance and reimbursement.

Prerequisites:

Course Learning Outcomes (CLOs)

Upon completion of this course, the student will be able to demonstrate proficiency in:

- 1. Categorize the revenue and expenses of an organization to effectively select and construct the appropriate type of budget for the organization.
- 2. Differentiate between the various government-sponsored healthcare plans to understand how these plans interact with and impact the healthcare system in the United States.
- 3. Define the key elements of prospective payment and the impact on the health care facility.
- 4. Develop an effective and comprehensive compliance program for a health care facility.
- 5. Describe the revenue cycle and how to manage it.

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Presentation for Points	9%	10	50
Reading Companion	15%	15	75
Discussion	18%	20 5 (Unit 1 Introductions)	105
Homework/Project	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

Unit 1 Outcomes	
Differentiate betwe	en the various types of financial organizations
Discuss the differe	nt types of healthcare financial strategies
Examine financial r	revenue and expense
Analyze the import	ance of cost control and forecasting
Unit 1 At a Glanc	e
Introductions	Meet your instructor and classmates
Reading Assignment	Chapters 1 and 2 in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>
Presentation	The Unit 1 Presentation will cover Chapters 1 and 2 in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>
Reading Companion	Interactive quiz covering Chapters 1 and 2 in Healthcare Finance and the Mechanics of Insurance and Reimbursement
Discussion	Different types of financial organizations
Homework	5-page paper on reimbursement, cost control, planning, and forecasting
Exam	The Unit 1 Exam will cover the Unit 1 Presentation and Chapters 1 and 2 in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.
Unit 2 Outcomes	
Compare fee-for-se	ervice and prospective payment methods
Discuss fee-for-ser	vice and prospective payment methods
Analyze how Healtl quality and patient	n Maintenance Organizations integrate care, manage costs, improve satisfaction
D:66	en Health Maintenance Organizations' methodologies

Unit 2 At a Glanc	e		
Reading Assignment	Chapters 3, 4, and 6 (Pages 119-120) of <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement.</i>		
Presentation	The Unit 2 Presentation will cover Chapters 3, 4, and 6 (Pages 119-120) in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>		
Reading Companion	Interactive quiz covering Chapters 3, 4, and 6 (Pages 119-120) in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Discussion	Fee-for-service versus prospective payment		
Homework	Signature assignment phase 1, rough draft of paper on Health Maintenance Organizations		
Exam	The Unit 2 Exam will cover the Unit 2 Presentation and Chapters 3, 4, and 6 (Pages 119-120) in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>		
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.		
Unit 3 Outcome:			
Analyze the impact	t of Disproportionate Share Adjustment on health care organizations		
Discuss the relation	nship between Disproportionate Share Adjustment and hospital		
Evaluate peer oppo	ortunities for improvement on their signature assignment		
Examine peer and	professor feedback on your signature assignment		
Unit 3 At a Glanc	e		
Reading Assignment	Chapters 6, 7, and 8 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Presentation	The Unit 3 Presentation will cover Chapters 6, 7, and 8 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Reading Companion	Interactive quiz covering Chapters 6, 7, and 8 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		

Discussion	Disproportionate Share Adjustment		
Homework	Phase 2 Signature Assignment, peer review of paper on Health Maintenance Organizations		
Exam	The Unit 3 Exam will cover the Unit 3 Presentation and Chapters 6, 7, and 8 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Professionalism	You will showcase professionalism by earning and submitting a Graduate Readiness badge and with the timely submission of your assignments.		
Unit 4 Outcome:			
Evaluate healthcar	e regulations and medical record entries		
Discuss the impact	of documentation on patient safety and compliance		
Apply peer and pro	ofessor feedback on your signature assignment		
Develop a compreh managed care	nensive paper on a Health Maintenance Organization's approach to		
Unit 4 At a Glanc	e		
Reading Assignment	Chapter 9 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Presentation	The Unit 4 Presentation will cover Chapter 9 in <i>Healthcare Finance</i> and the Mechanics of Insurance and Reimbursement		
Reading Companion	Interactive quiz covering Chapter 9 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Discussion	Regulations for medical record entries		
Homework	Phase 3 Signature Assignment, final draft of paper on Health Maintenance Organizations		
Exam	The Unit 4 Exam will cover the Unit 4 Presentation and Chapter 9 in Healthcare Finance and the Mechanics of Insurance and Reimbursement		
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.		

Unit 5	
Compare case mar	nagement and utilization review
Discuss the respira	atory therapist's role in case management and utilization review
Describe revenue	cycle management
Develop an effectiv	ve compliance program for a health care facility
Unit 5 At a Gland	:e
Reading Assignment	Chapters 10 and 11 in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>
Presentation	The Unit 5 Presentation will cover Chapters 10 and 11 in Healthcare Finance and the Mechanics of Insurance and Reimbursement
Reading Companion	Interactive quiz covering Chapters 10 and 11 in Healthcare Finance and the Mechanics of Insurance and Reimbursement
Discussion	Case management and utilization
Homework	Presentation educating staff on hospital compliance
Exam	The Unit 5 Exam will cover the Unit 5 Presentation and Chapters 10 and 11 in <i>Healthcare Finance and the Mechanics of Insurance and Reimbursement</i>
Professionalism	You will showcase professionalism by submitting a screenshot of your completed student survey and with the timely submission of your assignments.

Course Name and Number:		Research Capstone HC470
Total Semester Units:		5.0
Textbooks:	Title:	Understanding Research and Evidence Based Practice
Au	ithor(s):	Rebar, C. and Gersch, C.
	Edition:	4th ed.
	ISBN:	978145119107
	Title:	Basic Allied Health Statistics and Analysis
Au	ithor(s):	Koch, G.
	Edition:	4th ed.
	ISBN:	9781133602705
	Title:	McGraw-Hill's Concise Guide to Writing Research Papers
Au	ithor(s):	Carol Ellison
	Edition:	1 _{st} Edition
	ISBN:	9780071629898

Course Description:

This course will provide students the opportunity to integrate their field of study with their selected area of specialty to research an issue and propose a solution. The student will compose a formal paper that will include a literature review to compare and contrast differing perspectives related to a chosen problem or process in a healthcare facility or department. The student will then compose and deliver a presentation suitable for an interprofessional audience.

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Identify a problem or process within a healthcare facility or department that shows a need for improvement.
- 2. Organize research topic that integrates into the selected field of study.
- 3. Use research and report writing skills to incorporate the research conducted for the project into a formal paper.
- 4. Develop and present a comprehensive professional presentation, reflecting their literature review, to an interprofessional audience.

Unit 1 Outcom	es		
Analyze perform	ance improvement opport	ınities	
Compose a thes	s statement		
Evaluate scholar	v articles		

Unit 1 At a Glance						
Introductions	Neet your Instructor and classmates					
Develop a thesis statement and synopsis.						
Presentation for Points	This graded, interactive Presentation will cover the course structure and outline, resources provided, and the milestones required for the research proposal.					
Homework	Develop an Annotated Bibliography					
Professionalism	Every employer expects that you will report to work on time, and complete your work according to established schedules. Your professionalism grade will be determined by your timely submission of your assignments, with a 2.5-point deduction for each 10-point assignment posted late. The remaining 5 points will be earned by scheduling a mock interview with your Career Services Advisor and uploading documentation of the appointment.					
Unit 2 Outcomes						
Select the skills need	led to complete your Capstone project					
Compete a RAID ana	lysis					
Complete a resume						
Unit 2 At a Glance						
Discussion Reflect on the skills you have developed in your time at Si and analyze the ones you will use to create your Capstone Project.						
Homework	Complete a RAID analysis of the problem you are researching					
Professionalism	Every employer expects that you will report to work on time, and complete your work according to established schedules. Your professionalism grade will be determined by your timely submission of your assignments, with a 2.5-point deduction for each assignment posted late. The remaining 5 points will be earned by uploading your polished resume to the Optimal Resume website using the link located here to build your					

	resume. The video posted below will provide a tutorial on how to use Optimal Resume. Please also submit a screenshot of your completed resume to the Unit 2 Professionalism dropbox.					
Unit 3 Outcomes						
Reflect on the impact life.	of research in business, community organizations, and your own					
Complete a SWOT An	alysis					
Complete a mock into	erview					
Unit 3 At a Glance						
Discussion	Reflect on the impact of research in business, community organizations, and your own life.					
Homework	Complete a SWOT Analysis					
Professionalism	Every employer expects that you will report to work on time, and complete your work according to established schedules. Your professionalism grade will be determined by your timely submission of your assignments, with a 2.5-point deduction for each assignment posted late. The remaining 5 points will be awarded when you show documentation that you completed the mock interview scheduled in unit 1. This can be a screenshot of the confirmation from your Career Services Advisor.					
Unit 4 Outcomes						
Write and revise a re	search paper.					
Reflect on the impact	of research and change processes on leadership.					
Properly cite research	and avoid plagiarism.					
Unit 4 At a Glance						
Discussion	Reflect on the complexities of research and their impact on leadership and decision making.					
Homework	Write and revise your capstone paper.					
Professionalism	You will showcase professionalism by earning and submitting a					

designated badge in the Game Center and with the timely submission of your assignments.				
Unit 5 Outcomes				
Create project preser	ntation			
Record key findings p	presentation			
Present research key	findings			
Unit 5 At a Glance				
Discussion	Reflect on the challenges of delivering oral presentations.			
Presentation for Points	Learn how to create effective audio and visual presentations for a professional audience.			
Homework	Final Project Presentation			
Professionalism	You will showcase professionalism by submitting a screenshot of your completed student survey and with the timely submission of your assignments.			

Course Name and Number:	ENG 321 Writing for Research
Total Semester Units:	4
Textbook(s): Title:	McGraw-Hill's Concise Guide to Writing Research Papers
Author(s):	Carol Ellison
Edition:	1 _{st} Edition
ISBN:	9780071629898

Course Description:

This course is designed to provide students with the framework necessary for research writing; the course will provide guidance in creating a literary review, allowing students to focus on research pertaining to their discipline of study. The course will outline the research process, APA formatting for research writing, and the literary review process. Students will utilize peer-reviewed journals to synthesize data pertaining to their studies in preparation for their Senior Capstone Project.

Prerequisites: ENG 122

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Identify peer reviewed, scholastic publications
- 2. Master APA formatting for research writing
- 3. Demonstrate understanding of peer reviewed publications by proper summarization and analyses of information presented
- 4. Discuss through analysis the importance of peer reviewed publications as it pertains to the discipline in question
- 5. Identify needs for further research in a subject or discipline as presented through a literary review
- 6. Demonstrate synthesis of peer reviewed information as it pertains to a single subject, career, or technique by composing a literary review
- 7. Use persuasive arguments with appropriate research to justify a proposed research project in chosen area of specialty

Unit Outcomes at a Glance

Unit 1 Outcome: Identify the first steps in writing a college-level research paper

Interpret an assignment's directions.

Identify types of assignments.

Describe how to choose a research topic.

Describe how to develop a working thesis.

Discuss analyzing	your audience.			
Demonstrate how t	to write a proposal.			
Identify appropriat	e sources.			
Identify reputable	online sources.			
Identify reputable	print sources.			
Describe how to ch	noose a documentation style.			
Unit 1 At a Glanc	e			
Introductions	Meet your Instructor and classmates			
Reading Assignment	Chapters 1, 2 (Pages 38-44) and 5 (Pages 124-129) of Writing Research Papers.			
Presentation for Points	The Unit 1 graded, interactive Presentation will cover Chapters 1, 2 (Pages 38-44) and 5 (Pages 124-129) of <i>Writing Research Papers</i> .			
Reading Companion	Interactive quiz covering Chapters 1, 2 (Pages 38-44) and 5 (Pages 124-129) of <i>Writing Research Papers</i> .			
Discussion	Find and evaluate a peer-reviewed source			
Homework	Creative work based on a peer-reviewed publication			
Exam	The Unit 1 Exam will cover the Unit 1 Presentation and Chapters 1, 2 (Pages 38-44) and 5 (Pages 124-129) of Writing Research Papers			
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.			
	Organize your research into a properly formatted annotated reate an outline for your research.			
Identify how to do	cument your research.			
Demonstrate how	to write an annotated bibliography.			
Unit 2 At a Glanc	e			
Reading Assignment	Chapter 2 (Pages 49-53 and 55-57) of Writing Research Papers.			
Presentation	The Unit 2 graded, interactive Presentation will cover Chapter 2			

for Points	(Pages 49-53 and 55-57) of Writing Research Papers					
Reading Companion	Interactive quiz covering Chapter 2 (Pages 49-53 and 55-57) of Writing Research Papers.					
Discussion	Describe your thesis and topic statements.					
Homework	Develop an annotated bibliography.					
Exam	The Unit 2 Exam will cover the Unit 2 Presentation and Chapter 2 (Pages 49-53 and 55-57) of <i>Writing Research Papers</i> .					
Professionalism	You will showcase professionalism by earning and submitting a badg and with the timely submission of your assignments.					
Unit 3 Outcome:	Design the foundation of your research paper					
Develop an outline	е.					
Plan a research pa	aper.					
Use transitions in	writing.					
Use visuals to illus	strate research.					
Employ basic grar	nmar in writing research.					
Unit 3 At a Gland	се					
Reading Assignment	Composing (Pages 11-18) and Basic Grammar (Pages 69-85) in <i>Abo Writing: A Guide.</i>					
Presentation for Points	The Unit 3 graded, interactive Presentation will cover Composing (Pages 11-18) and Basic Grammar (Pages 69-85) in <i>About Writing: Guide.</i>					
Reading Companion	Interactive quiz covering Composing (Pages 11-18) and Basic Grammar (Pages 69-85) in <i>About Writing: A Guide.</i>					
Discussion	Outlining a source.					
Homework	Research paper outline.					
Exam	The Unit 3 Exam will cover the Unit 3 Presentation and Composing (Pages 11-18) and Basic Grammar (Pages 69-85) in <i>About Writing: Guide.</i>					

Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.						
Unit 4 Outcome:	Develop a polished rough draft of your research paper						
Structure a paper a	and paragraphs to communicate key points.						
Draft an introduction	on to a research paper.						
Draft the major see	ctions of a research paper.						
Support arguments	s and conclusions with evidence.						
Avoid oversimplific	ation in research writing.						
Unit 4 At a Glanc	e						
Reading Assignment	Revising (Pages 117-127) in About Writing: A Guide.						
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Revising (Pages 117-127) in <i>About Writing: A Guide.</i>						
Reading Companion	Interactive quiz covering Revising (Pages 117-127) in <i>About Writing:</i> A Guide.						
Discussion	Identifying and assessing the impact of bias.						
Homework	Rough draft of research paper						
Exam	The Unit 4 Exam will cover the Unit 4 Presentation and Revising (Pages 117-127) in About Writing: A Guide.						
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.						
Unit 5 Outcome:	Assemble a final draft of a research paper						
Explain the differen	nce between revising and editing.						
Discuss various str	ategies for editing.						
Explain the impact	of vocabulary in writing for research.						
Avoid the "I" trap i	in research writing.						
Polish the prose of	an essay.						

Use a dictionary to identify proper uses for popular words and phrases.

Describe the importance of giving a paper one last look before submitting a research paper.

Include pictures and graphics in a research paper.

Describe the last items to be checked just before submitting a research paper.

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ome 5 At a Glance				
Chapters 6 and 7 of Writing Research Papers.				
The Unit 5 graded, interactive Presentation will cover Chapters 6 and 7 of Writing Research Papers.				
Interactive quiz covering Chapters 6 and 7 of Writing Research Papers.				
Reflection on the research and writing process.				
Final draft of research paper.				
The Unit 5 Exam will cover the Unit 5 Presentation and Chapters 6 and 7 of <i>Writing Research Papers</i> .				
You will showcase professionalism by taking the course survey and with the timely submission of your assignments.				

Course Name an	d Number:	American Political Thought from Reconstruction to the Present HST301		
Total Semester Units:		3.0		
Textbook(s): Title:		Liberty, Equality, Power: A History of the American People, Volume II: Since 1863		
	Author(s):	John M. Murrin, Paul E. Johnson, James M. McPherson, Alice Fahs, et al.		
Edition: ISBN:		7 _{th}		
		9781305084155		

Course Description:

The course explores various social, diplomatic, and economic philosophies in American politics from Reconstruction to the Present. Special consideration is given to the development and inter-connectedness of the philosophies while also considering their historical context. Students are encouraged to make connections between these philosophies and their own beliefs.

Prerequisites: None

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Define the competing economic philosophies of Laissez-Faire Capitalism and Marxism and explain their relationship to the Industrial Revolution, Social Darwinism, the formation of labor unions, and the anti-trust policies of the late 19th and early 20th centuries.
- Articulate the key tenets of Progressivism and their connection to The New Deal, The Great Society, Brown v. The Board of Education, and the Civil Rights Acts of the 1964 and 1968
- 3. Summarize the social and political grievances that led to Feminism, Counterculture, Black Power, and the Chicano Movement.
- 4. Explain the general characteristics of Fascism and the threat they posed to westernstyle democracy.
- 5. Evaluate and explain the various Cold War philosophies and policies.

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Reading Companion	13%	15	75
Presentation for Points	9%	10	50
Discussion	18%	5 (Unit 1 Introductions) 20 (Units 1-5 Discussion)	105
Homework/Project	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

An overall grade of 70% or better is required to pass this course.

Unit 1:				
Capitalism and M Revolution, Socia	e competing economic philosophies of Laissez-Faire larxism and explain their relationship to the Industrial la Darwinism, the formation of labor unions, and the antithe late 19th and early 20th centuries			
Objective 1.1 Def	ne Laissez Faire capitalism and the beneficiaries of this policy			
Objective 1.2 Dev	elop an understanding of the roots of Marxism			
Objective 1.3 Des	cribe the challenges associated with starting labor unions			
Objective 1.4 Disc	cuss the genesis of the anti-trust policies and their enforcement			
Unit 1 At a Gland	e			
Introductions	Meet your Instructor and classmates			
Reading Assignment	Chapters 19, 20 and 21 of Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition. (CLO 1)			
Presentation for Points	Lecture, including interactive, graded questions, covering Chapter 19, 20 and 21 of <i>Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition.</i> (CLO 1)			
Reading Companion	An interactive quiz covering Chapters 19, 20 and 21 of Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition. (CLO 1)			
Discussion	Immigration and assimilation in America between 1880-1912. (CLO 1)			
Homework	Describe how the rise of the corporations as an evolutionary component of the Industrial Revolution reshaped the everyday experiences of Americans. (CLO 1)			
Exam	The Unit 1 Exam covers the assigned reading and the Presentation (CLO 1)			

Professionalism	You will showcase professionalism with the timely submission of
	your assignments.

Unit 2:

Unit 2 At a Glance

Professionalism

CLO2: Articulate the key tenets of Progressivism and their connection to The New Deal, The Great Society, Brown v. The Board of Education, and the Civil Rights Acts of the 1964 and 1968

Objective 2.1 Describe the federal government's role in changing American society for the poor and working classes in the New Deal and Great Society

Objective 2.2 Explore and analyze the key tenets of Progressivism

Objective 2.3 Evaluate the impact Supreme Court decisions had on popular opinion with respect to racial inequality in avenues outside of education

Objective 2.4 Discuss the needs served and effectiveness of the Civil Rights Acts from the 1960's

Reading Assignment	Chapters 22, 25 and 31 of Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition. (CLO 2)
Presentation for Points	Lecture including interactive, graded questions, covering Chapters 22, 25 and 31 of <i>Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition.</i> (CLO 2)
Reading Companion	Interactive quiz covering Chapters 22, 25 and 31 of <i>Liberty,</i> Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition (CLO 2).
Discussion	Discuss the New Deal and media influences on elections. (CLO 2)
Homework	Describe at least three different programs, laws or new governmental agencies created in the New Deal and how they helped the developing middle class in America, as well as the program, law or agency relationship to the Progressive ideals. (CLO 2)
Exam	The Unit 2 Exam covers the assigned reading and Presentation. (CLO 2)

You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 3:

CLO3: Summarize the social and political grievances that led to Feminism, Counterculture, Black Power, and the Chicano Movement

Objective 3.1 Evaluate the correlation between social liberties legislation and enforcement at federal, state and local government levels

Objective 3.2 Discuss the underlying causes for political grievances from Feminists, Chicanos and Black Activists

Objective 3.3 Discuss the outcomes achieved by political activists from the 1920's to the 1970's

Unit 3 At a Glance

Reading Assignment	Reading assignment includes Chapters 28, 29 and 30 of <i>Liberty</i> , <i>Equality</i> , <i>Power: A History of the American People</i> , <i>Volume II: Since 1863</i> , <i>7th Edition</i> . (CLO 3)
Presentation for Points	The Unit 3 presentation includes graded, interactive questions and will cover Chapters 28, 29 and 30 of <i>Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition.</i> (CLO 3)
Reading Companion	Interactive quiz covering Chapters 28, 29 and 30 of <i>Liberty</i> , <i>Equality</i> , <i>Power: A History of the American People</i> , <i>Volume II: Since 1863, 7th Edition.</i> (CLO 3).
Discussion	How did the legacies of Watergate and the Vietnam War shaped U.S politics in the decade that followed. (CLO 3)
Homework	Summarize each of the underlying social themes, including their development backgrounds and intellectual leaders, who became represented by and known as Feminism, Counterculture, Black Power, and the Chicano Movement. (CLO 3)
Exam	The Unit 3 Exam covers the assigned reading and Presentation. (CLO 3)
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.
Unit 4:	

CLO4: Explain the general characteristics of Fascism and the threat they

posed to western	n-style democracy
Objective 4.1 Desc	ribe Fascism and Communism as political philosophies
Objective 4.2 Evalu	uate the pre- conditions necessary for Fascism to be successful
Objective 4.3 Desc 1930's	ribe American attitudes toward immigration in the 1920's and
Unit 4 At a Glanc	e
Reading Assignment	Chapters 23, 24 and 26 of Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition. (CLO 4)
Presentation for Points	The Unit 4 presentation includes graded, interactive questions and will cover Chapters 23, 24 and 26 of <i>Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition.</i> (CLO 4)
Reading Companion	Interactive quiz covering Chapters 23, 24 and 26 of <i>Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition.</i> (CLO 4)
Discussion	Discuss the relationship between economic conditions in the 1930's and the rise of fascism or communism. (CLO 4)
Homework	Explain the general characteristics of Fascism, why it always has a nationalistic background, and any socio-economic variables that are typical of the demographic of supporters. What was the threat posed to western style democracy in the U.S., Europe, and Asia by Fascist regimes? (CLO 4)
Exam	The Unit 4 Exam covers the assigned reading and the Presentation (CLO 4)
Professionalism	You will showcase professionalism by submitting the student survey and with the timely submission of your assignments.
Unit 5:	
CLO5: Evaluate	and explain the various Cold War philosophies and policies
Objective 5.1 Desc	ribe what was meant by the Cold War
_	uss the options the U.S. had available as one of two of the World o-existing with the other world superpower, the Soviet Union

Objective 5.3 Evaluate the choices the U.S. made with respect to containment and the countries the U.S. aligned itself with to implement this policy Unit 5 At a Glance Chapter 27 of Liberty, Equality, Power: A History of the American Reading People, Volume II: Since 1863, 7th Edition. (CLO 5) Assignment **Presentation** The Unit 2 presentation includes graded, interactive questions and for Points will cover Chapter 27 of Liberty, Equality, Power: A History of the American People, Volume II: Since 1863, 7th Edition. (CLO 5) Reading Interactive guiz covering Chapter 27 of Liberty, Equality, Power: A Companion History of the American People, Volume II: Since 1863, 7th Edition. (CLO 5) **Discussion** Discuss the challenges for different social or political groups in the Cold War era and the signals that changes were coming. (CLO 5) Interactive Homework Covering topics from the Unit 5 Assigned Homework Reading. You may take this Homework as many times as you like. Your gradebook will record your most recent grade. **Exam** The Unit 5 Exam covers the assigned reading and the Presentation. (CLO 5) **Professionalism** You will showcase professionalism with the timely submission of your assignments.

Course Name and Number:	HUM 325 Cross-Cultural Communication
Total Semester Units:	3
Textbook(s): Title:	Communication Between Cultures
Author(s):	Samovar, Porter, McDanial, Roy
Edition:	9th
ISBN:	9781285444628

Course Description:

This course is designed to provide students with a broader understanding of cross cultural communication theories, styles, and leadership techniques to find success in a diverse, global economy. The course will introduce related texts to help create a cultural worldview for students to apply to their field. The course will outline intercultural theories and techniques used in various fields to allow students to find realistic approaches to everyday situations, as applicable to individual disciplines. Students will analyze and discuss fiction and non-fiction texts from a cross-cultural communications perspective.

Prerequisites: ENG 122

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Identify elements of cross-cultural communication
- 2. Identify cultural barriers
- 3. Define socio-economic diversity and describe how it creates barriers to effective communication
- 4. Discuss how learning and developmental barriers to communication can be overcome in a work place setting
- 5. Identify and analyze communication techniques and methods of interpretation
- 6. Identify and critically evaluate the major themes of intercultural communication
- 7. Analyze various theories in intercultural communication within the student's disciplines of study
- 8. Analyze and interpret fiction and non-fiction texts in relation to cross cultural communication

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Reading Companion	13%	15	75
Presentation for Points	9%	10	50
Discussion	18%	5 (Unit 1 Introductions) 20 (Units 1-5 Discussion)	105
Homework/Project	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

Unit Outcomes and At a Glance

Unit 1 Outcome:

Identify the general meaning of intercultural communication, providing them an opportunity to examine generalization and cultural context

Examine contemporary and political issues requiring intercultural cooperation

Discuss ecological concerns

Identify issues affecting a globalized society

Examine humanitarian and legal cooperation

Discuss how generalizing affects communication and relationships

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Introductions	Meet your Instructor and classmates
Reading Assignment	Chapters 1 Intercultural Communication and 2 Communication and Culture of Communication Between Cultures, 9th Edition
Presentation for Points	The Unit 1 graded, interactive Presentation will cover Chapters 1 Intercultural Communication and 2 Communication and Culture of Communication Between Cultures, 9th Edition. The presentation is about cultural characteristics and reviews the dynamics of culture.
Reading Companion	Interactive quiz covering Chapters 1 Intercultural Communication and 2 Communication and Culture of Communication Between Cultures, 9th Edition Students will learn about intercultural communication, generalizations, and the functions of culture.
Discussion	Review communicative behaviors and building intercultural relationships.
Homework	For this assignment, you will reflect on your own cultural beliefs and identity, recognizing what is important to you and how these beliefs compare to other cultures provides the opportunity to open your mind to other perspectives.
Exam	The Unit 1 Exam will cover the Unit 1 Presentation and Chapters 1 Intercultural Communication and 2 Communication and Culture of Communication Between Cultures, 9th Edition.
Professionalism	You will showcase professionalism with the timely submission of

	your assignments.	
Unit 2 Outcome	<u>.</u>	
Identify the deep	structures of culture	
Define family and	d the various types of family structures	
Review cultural v	variants of cultural interaction	
Describe how cor	mmunication competence is developed through family	
Explain the comr	non elements of religion	
Identify the cons	tructs of worldview	
Discuss the mani	ifestations of worldview	
Unit 2 At a Glar	nce	
Reading Assignment	Chapters 3 Deep Structure of Culture, and 4 Worldview of Communication Between Cultures, 9th Edition.	
Presentation for Points	The Unit 2 graded, interactive Presentation will cover Chapters 3 Deep Structure of Culture, and 4 Worldview of Communication Between Cultures, 9th Edition. The presentation will review the components of deep structure and the development of a personal worldview.	
Reading Companion	Interactive quiz covering Chapters 3 Deep Structure of Culture, and 4 Worldview of Communication Between Cultures, 9th Edition. The reading companion will review deep structure and development of worldview.	
Discussion	Discussions will focus on comparing personal worldview to other worldviews.	
Homework	For this week's homework assignment, you will create a culturally competent handout on a religion or culture of your choice addressing their views on death and dying. You will want to focus on topics that could assist a professional caring for a person of your specified culture during end of life situations.	
Exam	The Unit 2 Exam will cover the Unit 2 Presentation and Chapters 3 Deep Structure of Culture, and 4 Worldview of Communication Between Cultures, 9th Edition.	

Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.		
Unit 3 Outcome:			
Explain Kluckhohn	and Strodtbeck's Value Orientations		
	fs, behaviors, values, and identity can affect interactions and oth personal and professional		
Describe how cultu	iral history effects culture		
Identify cultural pa	atterns and their effects		
Develop cultural va	alue awareness		
Review individualis	m versus collectivism with in culture		
Describe the difference	ences in short-term and long-term orientation based on culture		
Unit 3 At a Glanc	е		
Reading Assignment	Chapters 5 Cultural History and 6 Cultural Values of Communication Between Cultures, 9th Edition.		
Presentation for Points	The Unit 3 graded, interactive Presentation will cover Chapters 5 Cultural History and 6 Cultural Values of Communication Between Cultures, 9th Edition. In this presentation, you will learn about Kluckhohn and Strodtbeck's value orientations, Hall's ideas on high and low context cultures, and Hofstede's Value Dimensions.		
Reading Companion	Interactive quiz covering Chapters 5 Cultural History and 6 Cultural Values of Communication Between Cultures, 9th Edition. In the reading companion, you will learn about the face framework and theories on value orientations.		
Discussion	In this week's discussion will review how individualism, science and technology, material acquisition, equal opportunity, progress and change, work and play, and competitive nature can have positive and negative effects on culture.		
Homework	Hofstede's Value Dimensions by comparing and contrasting the contributing topics. You will choose from the given topics and create an 8-10 slide PowerPoint presentation, including audio recorded voiceover (as if you are talking to an audience).		
Exam	The Unit 3 Exam will cover the Unit 3 Presentation and Chapters 5		

	Cultural History and 6 Cultural Values of Communication Between Cultures, 9th Edition.			
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.			
Unit 4 Outcome:				
Identify the effects	of perception on culture			
Explain the concep	t of identity and its influence			
Describe the effect	s of language on culture			
Identify the function	ons of language			
Define nonverbal o	communication			
Identify the intenti	onal and unintentional effects of nonverbal communication			
Develop nonverbal	communication competency			
Unit 4 At a Gland	e			
Reading Assignment	Chapters 7 Culture and Identity, 8 Verbal messages, and 9 Nonverbal Communication of Communication Between Cultures, 9th Edition.			
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Chapters 7 Culture and Identity, 8 Verbal messages, and 9 Nonverbal Communication of Communication Between Cultures, 9th Edition. You will learn about the use of language and intercultural competence.			
Reading Companion Interactive quiz covering Chapters 7 Culture and Identity, 8 Verba messages, and 9 Nonverbal Communication of Communication Between Cultures, 9th Edition. The reading companion will review the dark sides of identity and non-verbal communication.				
Discussion	We will discuss the use of language in intercultural communication.			
Homework	For the unit 4 Homework you will read <i>The Critical Incident</i> given in the homework directions and then answer the questions about the event.			
Exam	The Unit 4 Exam will cover the Unit 4 Presentation and Chapters 7 Culture and Identity, 8 Verbal messages, and 9 Nonverbal			

	Communication of Communication Between Cultures, 9th Edition.				
Professionalism	You will showcase professionalism by submitting the student survey and with the timely submission of your assignments.				
Unit 5 Outcome:	Jnit 5 Outcome:				
Develop intercultu	ral communication in various contexts				
Explain the ethical	considerations of communication				
Define and identify	stereotyping				
Describe the obsta	cles to effective intercultural communication				
Discuss intercultur	al communication in healthcare				
Describe cultural a	ttitudes towards education				
Explain how conte	xt dictates communication rules				
Unit 5 At a Gland	ee				
Reading Assignment					
Presentation for Points	The Unit 5 graded, interactive Presentation will cover Chapters 10 Intercultural Communication in Contexts, and 11 The Challenges of Intercultural Communication of Communication Between Cultures, 9th Edition. This presentation is about communication basic on culture and context.				
Reading Companion	Interactive quiz covering Chapters 10 Intercultural Communication in Contexts, and 11 The Challenges of Intercultural Communication of Communication Between Cultures, 9th Edition. You will learn about the dark sides of identity, verbal, and non-verbal communication skills.				
Discussion	This week's discussion will focus on intercultural miscommunication and how to avoid them.				
Homework	You will read a provided scenario and substantively answer the given questions related to the scenario.				
Exam	The Unit 5 Exam will cover the Unit 5 Presentation and Chapters 10 Intercultural Communication in Contexts, and 11 The				

	Challenges of Intercultural Communication of Communication Between Cultures, 9th Edition.
Professionalism	You will showcase professionalism with the timely submission o your assignments.

Course Name and	d Number:	PSY 302: Group Dynamics
Total Semester U	Jnits:	4.0
Textbook:	Title:	Group Dynamics
	Author:	Donelson R. Forsyth
	Edition:	7th edition
	ISBN:	9781337613453

Course Description: This course examines the principles of group dynamics in business, industry, public and private life. In order to develop as effective group participants (whether members or leaders), individuals must understand group dynamics, group process, and group facilitation. In professional settings, individuals are frequently tasked with participating in groups or working as teams. Understanding and applying principles of group dynamics will improve effectiveness and marketability.

Prerequisites: PSY1

Course Learning Outcomes (CLOs)

Upon completion of this course, the student will be able to demonstrate proficiency in:

- 1. Utilize respectful, culturally inclusive language in group settings.
- 2. Illustrate the value of different perspectives in a workplace setting.
- 3. Explain conflict management in group settings.
- 4. Describe the various types of communication networks in groups.
- 5. Evaluate hierarchies and power structures in group settings.
- 6. Evaluate types of problem-solving skills and communication techniques needed in a variety of group settings.
- 7. Describe the nature of leadership and understand the conditions that encourage the emergence of the role of a leader in a group.

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Reading Companion	13%	15	75
Presentation for Points	9%	10	50
Discussion	18%	5 (Unit 1 Introductions) 20 (Units 1-5 Discussion)	105
Homework/Project	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

An overall grade of 70% or better is required to pass this course.

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Unit 1 Outcome: Describe the basics of group dynamics and the personal characteristics of people who seek groups

Define the term "group," specifying size and necessary conditions

Describe the basic features of group dynamics

Outline the personal characteristics of people who seek groups

Describe group interactions and examine how personality traits play a role in group interactions

Describe the five characteristics of groups

Describe how groups are perceived by others

List the key social motivations that influence group membership

Describe how the principles of attraction influence group membership

Unit 1 At a Glance

Reading Assignment	Chapter 1: Introduction to Group Dynamics and Chapter 4: Formation in Group Dynamics, 7th Ed.
Presentation for Points	The Unit 1 graded, interactive Presentation will cover Chapter 1: Introduction to Group Dynamics and Chapter 4: Formation in Group Dynamics, 7th Ed.
Reading Companion	Interactive quiz covering Chapter 1: Introduction to Group Dynamics and Chapter 4: Formation in Group Dynamics, 7th Ed.
Discussion	How personality traits influence group dynamics
Homework	Analyze the role of culture and social motivation in group settings
Exam	The Unit 1 Exam will cover the Unit 1 Presentation and Chapter 1: Introduction to Group Dynamics and Chapter 4: Formation in Group Dynamics, 7th Ed.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 2 Outcome: Explain group cohesion and group structure.

Describe the five aspects of cohesion Identify the differences between open and closed groups Describe the five stages of group development Identify the relationship between group cohesion and group performance. Be familiar with group initiation practices and how these relate to group cohesion Compare and contrast the concepts of norms, folkways, and mores Describe the features of roles in groups and explain how and why roles become differentiated over time Unit 2 At a Glance Reading Chapter 5: Cohesion and Development and Chapter 6: Structure in **Assignment** Group Dynamics, 7th Ed. **Presentation** The Unit 2 graded, interactive Presentation will cover Chapter 5: for Points Cohesion and Development and Chapter 6: Structure in Group Dynamics, 7th Ed. Reading Interactive guiz covering Chapter 5: Cohesion and Development and Chapter 6: Structure in Group Dynamics, 7th Ed. Companion **Discussion** Analyze the stages of group formation Homework Apply concepts of cohesion to a current group The Unit 2 Exam will cover the Unit 2 Presentation and Chapter 5: **Exam** Cohesion and Development and Chapter 6: Structure in Group Dynamics, 7th Ed. **Professionalism** You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments. **Unit 3 Outcome:** Summarize group power structures and leadership and the interpersonal undercurrents that flow beneath the surface of most groups. Compare and contrast majority influence and minority influence Summarize the empirical evidence pertaining to sex differences in conformity Differentiate between implicit, informational, normative, and interpersonal influence

Unit 3 At a Glance Reading	Group
Reading Assignment Chapter 7: Influence, Chapter 8: Power, and Chapter 9: Leadership in Group Dynamics, 7th Ed The Unit 3 graded, interactive Presentation will cover Chap Influence, Chapter 8: Power, and Chapter 9: Leadership in Dynamics, 7th Ed Reading Companion Interactive quiz covering Chapter 7: Influence, Chapter 8: and Chapter 9: Leadership in Group Dynamics, 7th Ed Discussion The role of influence in groups Personality and influence in groups Exam The Unit 3 Exam will cover the Unit 3 Presentation and ChaInfluence, Chapter 8: Power, and Chapter 9: Leadership in Dynamics, 7th Ed Professionalism You will showcase professionalism by earning and submitting Graduate Readiness badge and with the timely submission assignments. Unit 4 Outcome: Identify the productivity of task-focused groups and discussions.	Group
AssignmentLeadership in Group Dynamics, 7th EdPresentation for PointsThe Unit 3 graded, interactive Presentation will cover Chapter 8: Power, and Chapter 9: Leadership in Dynamics, 7th EdReading CompanionInteractive quiz covering Chapter 7: Influence, Chapter 8: and Chapter 9: Leadership in Group Dynamics, 7th EdDiscussionThe role of influence in groupsHomeworkPersonality and influence in groupsExamThe Unit 3 Exam will cover the Unit 3 Presentation and ChaInfluence, Chapter 8: Power, and Chapter 9: Leadership in Dynamics, 7th EdProfessionalismYou will showcase professionalism by earning and submittin Graduate Readiness badge and with the timely submission assignments.Unit 4 Outcome:Identify the productivity of task-focused groups and discuss	Group
Influence, Chapter 8: Power, and Chapter 9: Leadership in Dynamics, 7th Ed Reading Companion Interactive quiz covering Chapter 7: Influence, Chapter 8: and Chapter 9: Leadership in Group Dynamics, 7th Ed Discussion The role of influence in groups Homework Personality and influence in groups Exam The Unit 3 Exam will cover the Unit 3 Presentation and Changer 1: Leadership in Dynamics, 7th Ed Professionalism You will showcase professionalism by earning and submitting Graduate Readiness badge and with the timely submission assignments. Unit 4 Outcome: Identify the productivity of task-focused groups and discussions.	Group
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Identify the factors that should be considered when deciding if a task should be completed by a group rather than a single individual	ре
Summarize the model of social facilitation of performance	
Understand the four general explanations of social facilitation	
Define social loafing	
Explore concepts related to group creativity	

Define and give examples of crowdsourcing		
Summarize the the groupthink	eory of groupthink, identifying both symptoms and causes of	
Unit 4 At a Glanc	e	
Reading Assignment	Chapter 10: <i>Performance</i> , and Chapter 12: <i>Decision Making</i> in Group Dynamics, 7th Ed.	
Presentation for Points	The Unit 4 graded, interactive Presentation will cover Chapter 10: Performance, and Chapter 12: Decision Making in Group Dynamics, 7th Ed.	
Reading Companion	Interactive quiz covering Chapter 10: <i>Performance</i> , and Chapter 12: <i>Decision Making</i> in Group Dynamics, 7th Ed.	
Discussion	Using the ODDI model to reduce social loafing	
Homework	Compare and contrast strategies to reduce social loafing	
Exam	The Unit 4 Exam will cover the Unit 4 Presentation and Chapter 10: <i>Performance</i> , and Chapter 12: <i>Decision Making</i> in Group Dynamics, 7th Ed.	
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	
Unit 5 Outcome: managing conflict	Describe the formation and development of teams, as well as	
Describe the proce	sses of formation and development of teams	
Describe the qualit	ies of teams that set them apart from other types of groups	
Trace the history of the use of teams in businesses and organizations		
Describe the personality characteristics of the ideal "team player"		
Describe the KSAs (Knowledge, Skills, and Abilities) of the high-performance team member		
	ories and types of diversity that are relevant to teams, and identify abilities of increased team diversity	
Review evidence p	ertaining to sex differences in group productivity	
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cohesion	tive factors that support effective teamwork and influence team
Describe the uniqu	e problems facing online teams in comparison to offline teams
Describe the varial	ples that influence team performance
Describe the proce	ss of conflict confrontation and escalation
Unit 5 At a Glanc	e
Reading Assignment	Chapter 11: <i>Teams</i> , and Chapter 13: <i>Conflict</i> , in Group Dynamics, 7th Ed.
Presentation for Points	The Unit 5 graded, interactive Presentation will cover Chapter 11: <i>Teams</i> , and Chapter 13: <i>Conflict</i> , in Group Dynamics, 7th Ed.
Reading Companion	Interactive quiz covering Chapter 11: <i>Teams</i> , and Chapter 13: <i>Conflict</i> , in Group Dynamics, 7th Ed.
Discussion	Discuss approaches to conflict management
Homework	Interactive homework assignment
Exam	The Unit 5 Exam will cover the Unit 5 Presentation and Chapter 11: <i>Teams</i> , and Chapter 13: <i>Conflict</i> , in Group Dynamics, 7th Ed.
Professionalism	You will showcase professionalism by submitting a screenshot of your completed student survey and with the timely submission of your assignments.

Course Name and Number:	Introduction to Statistics – STS 301
Total Semester Units:	4.0
Textbook(s): Title:	Basic Allied Health Statistics and Analysis
Author(s):	Koch, G.
Edition:	4th ed.
ISBN:	9781133602705

Course Description:

This course will provide a practical foundation in statistical concepts and practice with emphasis on acquiring the skills necessary to collect, interpret, describe and present sample data in a clear and focused manner. This course will cover how to obtain and interpret basic descriptive statistics, and how to calculate commonly used statistics.

Prerequisites: None

Course Learning Outcomes (CLOs)

Upon completion of this course, the successful student will be able to:

- 1. Describe the various data sets that are used in the calculation of statistics
- 2. Calculate basic statistics
- 3. Compare and contrast the most common methods of analyzing statistical data
- 4. Utilize quantitative and qualitative methods to interpret basic statistics
- 5. Analyze statistics, vital statistics, descriptive statistics, data validity, and reliability

Grade Item Weighting

Item	Percentage	Unit Points	Total Points
Reading Companion	13%	15	75
Presentation for Points	9%	10	50
Discussion	18%	5 (Unit 1 Introductions) 20 (Units 1-5 Discussion)	105
Homework/Project	27%	30	150
Exams	23%	25	125
Professionalism	10%	10	50

An overall grade of 70% or better is required to pass this course.

Unit Outcomes and At a Glance

Unit 1 Outcome: By the end of this Unit, you will be able to employ statistical terminology, define concepts of health care data, and complete a basic math review.

Begin basic math review.

Define statistics and data.

Define variables and demography.

Distinguish between primary and secondary data.

Distinguish between populations and samples.

Define descriptive and inferential statistics.

Apply levels of measurement to data sets [nominal, ordinal, interval, ratio].

Unit 1 At a Glance		
Introductions	Meet your Instructor and classmates	
Reading Assignment	Chapters 1 and 4 [Pages 66-70] of Basic Allied Health Statistics and Analysis, 4th ed.	
Study Guide	Chapters 1 and 4 [Pages 66-70] of Basic Allied Health Statistics and Analysis, 4th ed.	
Presentation for Points	The Unit 1 Presentation will cover Chapter 1 & Chapter 4 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.	
Reading Companion	Interactive quiz covering Chapter 1 of Basic Allied Health Statistics and Analysis, 4th ed.	
Discussion	Evaluate information from news sources to check for its validity and reliability.	
Homework	Apply It: Completing basic math review questions.	
Exam	The Unit 1 Exam is based on an article entitled "National Surveillance of Asthma: United States, 2001–2010." This article will be used in each part of the exam process. The Unit 1 Exam begins with reviewing tables/figures in the provided article.	
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.	

Unit 2 Outcome: By the end of this Unit, you will be able to demonstrate how data is presented and complete a basic math review.

Complete basic math review.

Distinguish between frequency and cumulative frequency.

Define and apply range, class limits, frequency, and cumulative frequency.

Compare / contrast the advantages and weakness of percentiles.

Determine the percentile rank for a given score.

Critique and apply data from tables.

Unit 2 At a Gland	Unit 2 At a Glance		
Reading Assignment	Chapters 2 and 4 [Pages 70-85] of Basic Allied Health Statistics and Analysis, 4th ed.		
Study Guide	Chapters 2 and 4 [Pages 70-85] of Basic Allied Health Statistics and Analysis, 4th ed.		
Presentation for Points	The Unit 2 Presentation will cover Chapter 2 and Chapter 4 of Basic Allied Health Statistics and Analysis, 4th ed.		
Reading Companion	Interactive quiz covering Chapter 2 of <i>Basic Allied Health Statistics</i> and <i>Analysis</i> , 4th ed.		
Discussion	Practice reading data in pictorial form, which includes pie charts, bar graphs, and other visual aids.		
Homework	Apply It: Completing basic math review questions.		
Exam	The Unit 2 Exam is based on an article entitled "National Surveillance of Asthma: United States, 2001–2010." This article will be used in each part of the exam process. The Unit 2 Exam involves comparisons and contrasts with selected variables/statistics.		
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.		

Unit 3 Outcome: By the end of this Unit, you will be able to apply statistics to specific data sets and also provide an overview of the types of data used in health care and how that data is presented.

Identify the major vital statistics and governmental agencies that track this data. Define morbidity, mortality, epidemic, prevalence, and incidence.

Computer rates for prevalence and incidence of disease.

Computer population mortality rates and cause specific morbidity rates.

Determine the type of chart or graph appropriate for presenting different types of data.

Interpret statistical graphs.

Construct base charts/graphs.

Unit 3 At a Glance	
Reading Assignment	Chapters 12 and 14 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Study Guide	Chapters 12 and 14 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Presentation for Points	The Unit 3 Presentation will cover Chapters 12 and 14 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Reading Companion	Interactive quiz covering Chapters 12 and 14 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Discussion	Explore the application of epidemiology to a population.
Homework	Apply It: Examining specific types of vital statistics-Visiting the CDC National Center for Health Statistics website to explore national vital statistic results with a focus on birth rates, death rates, or drug death rates.
Exam	The Unit 3 Exam is based on an article entitled "National Surveillance of Asthma: United States, 2001–2010." The Unit 3 Exam involves the analysis of the variables/statistics.
Professionalism	You will showcase professionalism by earning and submitting a Graduate Readiness badge and with the timely submission of your assignments.

Unit 4 Outcome: By the end of this Unit, you will be able to illustrate measures of central tendency and dispersion, including how these statistics are calculated and how they are used to calculate and present data.

Distinguish between the measures of central tendency.

Distinguish normal [bell] curve from an asymmetrical skewed curve.

Describe positive and negative skewness.

Describe the effects of skewness on measures of central tendency.

Define and identify the measures of dispersion [range, variance, and standard deviation].

Compute range, median, mode, mean from grouped and ungrouped data, variance, and standard deviation.

Identify the empirical rule; the relationship of standard deviation to the area under the normal curve.

Unit 4 At a Glance

Reading Assignment	Chapter 13 of Basic Allied Health Statistics and Analysis, 4th ed.
Study Guide	Chapter 13 of Basic Allied Health Statistics and Analysis, 4th ed.
Presentation for Points	The Unit 4 Presentation will cover Chapter 13 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Reading Companion	Interactive quiz covering Chapter 13 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Discussion	Using statistics to compute wait times at a hospital and to evaluate the wait time.
Homework	Apply It: Six [6] questions using basic statistical techniques.
Exam	The Unit 4 Exam is based on an article entitled "National Surveillance of Asthma: United States, 2001–2010." The Unit 4 Exam involves constructing and presenting your findings, in your own graph, with details about what your findings indicate.
Professionalism	You will showcase professionalism by earning and submitting a badge and with the timely submission of your assignments.

Unit 5 Outcome: By the end of this Unit, you will be able to demonstrate the fundamentals of research, through an exploration of basic research types, the research process, and explain how to present one's research.

Distinguish between basic and applied research.

Compare and contrast quantitative and qualitative approaches to research.

Discuss inductive and deductive reasoning.

Describe and apply factors in common research designs.

Explain random sampling techniques.

Distinguish between validity and reliability.

Distinguish between correlation, significant, confidence, null hypotheses, and alternative hypothesis.

Unit 5 At a GlanceReading AssignmentChapter 15 of Basic Allied Health Statistics and Analysis, 4th ed.Study GuideChapter 15 of Basic Allied Health Statistics and Analysis, 4th ed.Presentation for PointsThe Unit 5 Presentation will cover Chapter 15 of Basic Allied Health Statistics and Analysis, 4th ed.

Reading Companion	Interactive quiz covering Chapter 15 of <i>Basic Allied Health Statistics and Analysis</i> , 4th ed.
Discussion	Examine published research and determine if it is good research [valid/reliable], qualitative, quantitative, or both, and whether or not the research can be replicated.
Homework	Interactive Homework Covering topics from the Unit 5 Reading Assignment. You may take this Homework as many times as you like. Your gradebook will record your most recent grade.
Exam	The Unit 5 Exam is based on an article entitled "National Surveillance of Asthma: United States, 2001–2010." For the Unit 5 Exam, you will critique the article, as a whole.
Professionalism	You will showcase professionalism by submitting a screenshot of your completed student survey and with the timely submission of your assignments.

Recommended LIRN Resources

Journal of Healthcare Management (ACHE publication)
Frontiers of Health Service Management (ACHE publication)
Healthcare Executive Magazine (ACHE publication)
The Journal for Healthcare Quality (NAHQ publication)